
Bankstown RSL Club Limited

ABN 61 001 084 591

**Annual Financial Report
31 December 2025**

Bankstown RSL Club Limited

Directors' Report

Directors

The directors present their report together with the financial statements of Bankstown RSL Club Limited (the company) for the year ended 31 December 2025.

The directors of the company in office at any time during or since the end of the financial year are:

Name and qualifications Experience and Special Responsibilities

| | |
|--|---|
| A P Stewart | Tony was appointed as director on 27 March 2024. Tony has held multiple ministerial and parliamentary secretary roles, including Minister for Small Business, Minister for Science & Medical Research, and Parliamentary Secretary for Education & Training, Roads, Housing, Police, and Sport & Recreation. He has significant governance experience, having served as a Councillor and Deputy Mayor of Canterbury City Council and as Deputy Speaker of the NSW Parliament. Tony has chaired various NSW Government committees, including inquiries into declining male teacher numbers and victims' compensation. His expertise in government, infrastructure, and policy development is expected to support the club's transition and oversee stage two of the club's development project. |
| E A Garland OAM - Vice Chairperson Life Member of RSL NSW | Ann was appointed a director on 27 November 2014 and elected Vice Chairman in April 2024. Ann served in the Women's Royal Australian Air Force as an RTA Driver Examiner and Driver Testing Co-Ordinator (DMT/RTA). Ann has been involved in the club industry for 46 years, holding the position of Director and Vice President of Bass Hill. She has been a member at Bankstown for 17 years. She was awarded the Order of Australia Medal for services to the Veteran Community and is currently a contractor to Transport for NSW as a Competency Based Assessor for Heavy Vehicles. |
| J R Player | John was elected as a member of the Board in 2001. He served a dedicated 38 years with the RTA as Motor Registry Manager and Administrative Officer. |
| Q T Nguyen | Quoc was appointed director on 1 July 2018. Quoc holds a Bachelor of Business Degree from Edith Cowan University and a Bachelor of Laws Degree from the University of Western Sydney and is a practising Solicitor. Quoc has gained experience in a range of industries in which he has contributed to management committees and has completed various leadership courses. |
| K Menzies | Keith served in the Army from 1969 to 1971 and subsequently held numerous positions in Warehousing and Distribution management for about 50 years until his retirement in 2021. Keith was appointed as a director in March 2024. |
| N Chidiac | Nahil was appointed as director on 27 March 2024. Nahil is a well-established local businesswoman with extensive experience in law, business, and governance, making her well-suited to oversee the transition between Boards of Directors. Nahil's expertise will support the club's management through stage two of its development project. As co-founder of Chidiac Venture Group, which combines legal, lending, and migration services, she focuses on delivering strategic, people-focused solutions to create a tangible impact. Nahil brings valuable insight from her experience working with both local and state government bodies. She holds a Bachelor of Business (Management) and a Diploma in Finance and Mortgage Brokering Management. She recently completed her Bachelor of Laws to further strengthen her legal and financial acumen. Nahil anticipates admission to Supreme Court roll in 2026. Nahil also serves on the board of Arab Council Australia, where she actively contributes to shaping the organisation's strategic direction and fostering strong community and stakeholder relationships. |

Bankstown RSL Club Limited

Directors' Report

Directors (continued)

M F Alam

Filippa was appointed as a director on 26 March 2025. She holds a Bachelor of Commerce, majoring in Accounting. Filippa commenced a construction business at the age of 21 and operated across New South Wales and South Australia for over 23 years before retiring in 2023. Eight years ago, Filippa began volunteering with Bankstown City Lions FC. She now serves as a Board Member and is responsible for the day-to-day operations of the club.

Directors' meetings

The number of directors' meetings attended by each of the directors of the company during the financial year is:

| Director | Number of Meetings Attended | Number of Meetings Held * |
|--------------|-----------------------------|---------------------------|
| A P Stewart | 13 | 13 |
| J R Player | 13 | 13 |
| K Asfour | 13 | 13 |
| E A Garland | 12 | 13 |
| Q T Nguyen | 13 | 13 |
| K Menzies | 13 | 13 |
| N Chidiac | 13 | 13 |
| M F Alam*** | 10 | 10 |
| B I Pawley** | 4 | 4 |

* Number of meetings held during the time the director held office during the year.

** B I Pawley - resigned 26 March 2025

*** M F Alam - appointed 26 March 2025

Membership

The company is a company limited by guarantee and is without share capital. The number of members as at 31 December 2025 and the comparison with last year is as follows:

| | 2025 | 2024 |
|----------|--------|--------|
| Ordinary | 50,678 | 58,456 |
| Life | 1 | 2 |
| | <hr/> | <hr/> |
| | 50,679 | 58,458 |
| | <hr/> | <hr/> |

Members' limited liability

In accordance with the Constitution of the company, every member of the company undertakes to contribute an amount limited to \$5 per member in the event of the winding up of the company during the time that they are a member or within one year thereafter.

Bankstown RSL Club Limited

Directors' Report

Operating result

The net income after tax for the year amounted to \$1,734,356 (2024: loss of \$346,997). This resulted after charging \$3,092,587 (2024: \$3,049,126) for depreciation.

Objectives

Short and Long Term

The company will continue to operate a licensed social club for members and their guests.

Strategy for achieving the objectives

Maintain our key performance indicators and drive greater revenue returns through our newly renovated premises

Principal activities

The principal activities of the Company during the course of the financial year consisted of the provision of licensed clubs and services for the use of members and the promotion of the objects of the Returned and Services League.

How these activities assist in achieving the objectives

The activities assist in generating revenue to fund the high quality facilities provided to members and guests, support charitable organisations.

Performance measurement and key performance indicators

A number of KPIs are employed by the Club in order to measure and improve the Club's performance. The Club uses gross profit percentage and wages to sales percentage to measure the financial performance of each department. The Club also uses EBITDA to measure the financial performance of the Club as a whole.

Key Performance Indicators

| | 2025 | 2024 |
|---|----------|----------|
| Gaming | | |
| Revenue percentage | 91.63% | 91.21% |
| Net taking per machine per annum | \$91,418 | \$72,458 |
| Wages to sales percentage | 3.16% | 3.46% |
| Net profit percentage | 60.04% | 59.85% |
| Bar | | |
| Revenue percentage | 5.04% | 5.90% |
| Gross profit percentage | 68.01% | 62.53% |
| Wages to sales percentage | 10.63% | 14.07% |
| Net profit percentage | 44.74% | 36.54% |
| | | |
| EBITDA (Before gain on disposal of property, plant and equipment) | 27.97% | 23.43% |

Bankstown RSL Club Limited
Directors' Report

Auditor's independence declaration

A copy of the auditor's independence declaration as required under Section 307C of the *Corporations Act 2001* is set out on page 6.

Signed in accordance with a resolution of the directors.

Dated at Bankstown this 6th day of February 2026.



A P Stewart
Chairman

DECLARATION OF INDEPENDENCE BY CLAYTON EVELEIGH TO THE DIRECTORS OF BANKSTOWN RSL CLUB LIMITED

As lead auditor of Bankstown RSL Club Limited for the year ended 31 December 2025, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

1. The auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
2. Any applicable code of professional conduct in relation to the audit.



Clayton Eveleigh
Director

BDO Audit Pty Ltd
Sydney, 6 February 2026



INDEPENDENT AUDITOR'S REPORT

To the members of Bankstown RSL Club Limited

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Bankstown RSL Club Limited (the Company), which comprises the statement of financial position as at 31 December 2025, the statement of profit or loss and other comprehensive income, the statement of changes in members' funds and the statement of cash flows for the year then ended, and notes to the financial report, including material accounting policy information, the consolidated entity disclosure statement and the directors' declaration.

In our opinion the accompanying financial report of Bankstown RSL Club Limited, is in accordance with the *Corporations Act 2001*, including:

- (i) Giving a true and fair view of the Company's financial position as at 31 December 2025 and of its financial performance for the year ended on that date; and
- (ii) Complying with Australian Accounting Standards - Simplified Disclosures and the *Corporations Regulations 2001*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the Financial Report* section of our report. We are independent of the Company in accordance with the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

The directors are responsible for the other information. The other information obtained at the date of this auditor's report is information included in the Directors' report, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the Financial Report

The directors of the Company are responsible for the preparation of:

- a) the financial report that gives a true and fair view in accordance with Australian Accounting Standards - Simplified Disclosures and the Corporations Act 2001; and
- b) the consolidated entity disclosure statement that is true and correct in accordance with the Corporations Act 2001; and

for such internal control as the directors determine is necessary to enable the preparation of:

- i) the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and
- ii) the consolidated entity disclosure statement that is true and correct and is free of misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website (<http://www.auasb.gov.au/Home.aspx>) at: http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf

This description forms part of our auditor's report.

BDO Audit Pty Ltd

BDO



Clayton Eveleigh
Director



Sydney, 6 February 2026

Bankstown RSL Club Limited Directors' Declaration

The directors of Bankstown RSL Club Limited declare that:

- (a) In the Directors' opinion the financial statements and notes set out on pages 10 to 28, are in accordance with the *Corporations Act 2001*, including:
 - (i) Giving a true and fair view of the company's financial position as at 31 December 2025 and of its performance, for the financial year ended on that date; and
 - (ii) Complying with Australian Accounting Standards - Simplified Disclosures and *Corporations Regulations 2001*.
- (b) There are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.
- (c) The information disclosed in the attached consolidated entity disclosure statement is true and correct.

Signed in accordance with a resolution of the directors made pursuant to section 295(5)(a) of the Corporations Act 2001.

Dated at Bankstown this 6th day of February 2026.



A P Stewart
Chairman

Bankstown RSL Club Limited
Statement of Profit or Loss and Other Comprehensive Income
For the Year Ended 31 December 2025

| | Note | 2025 \$ | 2024 \$ |
|---|------|------------------|------------------|
| Revenue and other income | | | |
| Sale of goods | | 921,893 | 870,083 |
| Rendering of services | | 18,659,410 | 14,713,762 |
| Other revenue | | 373,204 | 304,054 |
| | | <hr/> | <hr/> |
| Total revenue and other income | 1 | 19,954,507 | 15,887,899 |
| | | <hr/> | <hr/> |
| Raw materials and consumables used | | (294,908) | (326,009) |
| Donations | | (438,078) | (337,490) |
| Employment and staffing expenses | | (3,455,010) | (2,845,803) |
| Entertainment and promotion expenses | | (1,387,104) | (1,081,057) |
| Professional fees | | (34,948) | (30,017) |
| Poker machine licences and taxes | | (4,406,847) | (3,414,112) |
| Property expenses | | (3,143,753) | (2,868,933) |
| Other expenses | | (1,212,915) | (1,288,450) |
| | | <hr/> | <hr/> |
| Earnings before depreciation expense, finance costs and income tax | | 5,580,944 | 3,696,028 |
| | | <hr/> | <hr/> |
| Depreciation expense | 2 | (3,092,587) | (3,049,126) |
| Finance costs | 2 | (754,001) | (993,899) |
| | | <hr/> | <hr/> |
| Profit/(loss) before income tax expense | | 1,734,356 | (346,997) |
| Income tax benefit | 3(a) | - | - |
| | | <hr/> | <hr/> |
| Net loss after income tax expense attributable to members | | 1,734,356 | (346,997) |
| | | <hr/> | <hr/> |
| Other comprehensive income | | | |
| Other comprehensive income for the year, net of tax | | - | - |
| | | <hr/> | <hr/> |
| Total comprehensive income/(loss) for the year attributable to members | | 1,734,356 | (346,997) |
| | | <hr/> | <hr/> |

The Statement of Profit or Loss and Other Comprehensive Income should be read in conjunction with the accompanying notes set out on pages 14 to 28.

Bankstown RSL Club Limited
Statement of Financial Position
As at 31 December 2025

| Assets | Note | 2025 \$ | 2024 \$ |
|--------------------------------------|------|-------------------|-------------------|
| Current Assets | | | |
| Cash and cash equivalents | 4 | 3,429,616 | 2,023,535 |
| Trade and other receivables | | 119,416 | 171,445 |
| Inventories | | 72,014 | 87,484 |
| Prepayments | | 736,366 | 535,745 |
| Goods and services tax receivable | | - | 60,890 |
| Total current assets | | 4,357,412 | 2,879,099 |
| Non-current Assets | | | |
| Land and buildings | 5 | 53,802,865 | 55,428,939 |
| Property, plant and equipment | 6 | 6,416,594 | 6,167,714 |
| Deferred tax assets | 3(b) | 54,553 | 54,553 |
| Total non-current assets | | 60,274,012 | 61,651,206 |
| Total assets | | 64,631,424 | 64,530,305 |
| Liabilities | | | |
| Current Liabilities | | | |
| Trade and other payables | 7 | 1,201,873 | 2,061,498 |
| Borrowings | 8 | 1,030,000 | 960,000 |
| Employee benefits | 9 | 549,142 | 432,935 |
| Lease liabilities | | - | 118,812 |
| Income received in advance | | 268,683 | 341,376 |
| Goods and services tax payable | | 32,972 | - |
| Total current liabilities | | 3,082,670 | 3,914,621 |
| Non-current Liabilities | | | |
| Borrowings | 8 | 9,245,500 | 10,275,500 |
| Income received in advance | | 600,898 | 406,234 |
| Employee benefits | 9 | 375,200 | 341,150 |
| Total non-current liabilities | | 10,221,598 | 11,022,884 |
| Total liabilities | | 13,304,268 | 14,937,505 |
| Net assets | | 51,327,156 | 49,592,800 |
| Members funds | | | |
| Retained earnings | | 51,327,156 | 49,592,800 |
| Total Members' funds | | 51,327,156 | 49,592,800 |

The Statement of Financial Position should be read in conjunction with the accompanying notes set out on pages 14 to 28.

Bankstown RSL Club Limited
Statement of Changes in Members' Funds
For the Year Ended 31 December 2025

| | Retained Earnings | Total Members' Funds |
|--|----------------------|----------------------------|
| | \$ | \$ |
| Balance at 1 January 2024 | 49,939,797 | 49,939,797 |
| Net loss after income tax expense for the year | (346,997) | (346,997) |
| Other comprehensive income for the year | - | - |
| | <hr/> | <hr/> |
| Balance at 31 December 2024 | 49,592,800 | 49,592,800 |
| | <hr/> | <hr/> |
| Net profit after income tax expense for the year | 1,734,356 | 1,734,356 |
| Other comprehensive income for the year | - | - |
| | <hr/> | <hr/> |
| Balance at 31 December 2025 | 51,327,156 | 51,327,156 |
| | <hr/> | <hr/> |

The Statement of Changes in Members' Funds should be read in conjunction with the accompanying notes set out on pages 14 to 28.

Bankstown RSL Club Limited
Statement of Cash Flows
For the Year Ended 31 December 2025

| | Note | 2025 \$ | 2024 \$ |
|---|------|--------------|--------------|
| Cash Flows From Operating Activities | | | |
| Receipts from customers (inclusive of GST) | | 21,964,667 | 17,786,629 |
| Payments to suppliers and employees (inclusive of GST) | | (17,010,380) | (13,507,349) |
| Interest paid | | (754,001) | (993,899) |
| | | <hr/> | <hr/> |
| Net cash inflow from operating activities | | 4,200,286 | 3,285,381 |
| | | <hr/> | <hr/> |
| Cash Flows From Investing Activities | | | |
| Purchase of property, plant and equipment | | (1,715,393) | (1,452,224) |
| Proceeds from disposal of property, plant and equipment | | - | 14,808 |
| | | <hr/> | <hr/> |
| Net cash outflow from investing activities | | (1,715,393) | (1,437,416) |
| | | <hr/> | <hr/> |
| Net Cash Flows From Financing Activities | | | |
| Repayment of borrowings | | (960,000) | (960,000) |
| Repayment of lease liabilities | | (118,812) | (323,250) |
| | | <hr/> | <hr/> |
| Net cash outflow from financing activities | | (1,078,812) | (1,283,250) |
| | | <hr/> | <hr/> |
| Net increase in cash and cash equivalents | | 1,406,081 | 564,715 |
| Cash and cash equivalents at the beginning of the financial year | | 2,023,535 | 1,458,820 |
| | | <hr/> | <hr/> |
| Cash and cash equivalents at the end of the financial year | 4 | 3,429,616 | 2,023,535 |
| | | <hr/> <hr/> | <hr/> <hr/> |

The Statement of Cash Flows should be read in conjunction with the accompanying notes set out on pages 14 to 28.

Bankstown RSL Club Limited

Notes to the Financial Statements

For the Year Ended 31 December 2025

About this report

Bankstown RSL Club Limited is a company limited by guarantee, incorporated and domiciled in Australia and is a non-for-profit entity for the purposes of preparing the financial statements. The financial statements are for Bankstown RSL Club Limited as a standalone legal entity.

The financial statements were approved for issue by the Directors on 6 February 2026.

The financial statements are general purposes financial statements which:

- Have been prepared in accordance with the requirements of the Corporations Act 2001 and Australia Accounting Standards - Simplified Disclosures of the Australian Accounting Standards Board;
- Have been prepared under the historical cost convention;
- Are presented in Australian dollars;
- Where necessary comparative information has been restated to conform with changes in presentation in the current year; and
- The financial statements are prepared on a going concern basis.

Critical Accounting Judgements, Estimates and Assumptions

In the process of applying the company's accounting policies, management has made a number of judgements and applied estimates of future events. Judgements and estimates that are material to the financial statements include:

| | |
|--------------------------------------|--------------|
| Impairment of non-financial assets | Note 5 and 6 |
| Estimation of useful lives of assets | Note 5 and 6 |
| Long service leave liability | Note 9 |

New or amended Accounting Standards and Interpretations adopted

The Club has adopted all new or amended Accounting Standards and Interpretations issued by the AASB that are mandatory for the current reporting period. Any new or amended Accounting Standards or interpretations that are not yet mandatory have not been early adopted.

Bankstown RSL Club Limited
Notes to the Financial Statements
For the Year Ended 31 December 2025

1 Revenue and Other Income

| | 2025 \$ | 2024 \$ |
|---------------------------------------|-------------|-------------|
| Sale of Goods Revenue | | |
| Bar sales | 921,893 | 870,083 |
| | <hr/> | <hr/> |
| Rendering of Services Revenue | | |
| Poker machines - net clearances | 18,283,594 | 14,491,686 |
| Members' subscriptions | 208,237 | 168,721 |
| Entertainment and promotions | 176 | (100) |
| Keno sales | 25,584 | (766) |
| Commission received | 17,614 | 12,562 |
| Function room hire | 2,250 | 3,662 |
| Sundry revenue | 121,955 | 37,997 |
| | <hr/> | <hr/> |
| | 18,659,410 | 14,713,762 |
| | <hr/> | <hr/> |
| Other Revenues | | |
| Rent and license fees received | 373,204 | 304,054 |
| | <hr/> | <hr/> |
| | 373,204 | 304,054 |
| | <hr/> | <hr/> |
| Total Revenue | 19,954,507 | 15,887,898 |
| | <hr/> | <hr/> |
| Total Revenue and Other Income | 19,954,507 | 15,887,899 |
| | <hr/> <hr/> | <hr/> <hr/> |

Bankstown RSL Club Limited
Notes to the Financial Statements
For the Year Ended 31 December 2025

1 Revenue and Other Income (continued)

Revenue Recognition

Revenues are recognised at fair value of the consideration received or receivable net of the amount of goods and services tax (GST) payable to the taxation authority. Exchanges of goods or services of the same nature and value without any cash consideration are not recognised as revenues.

Sale of Goods

Revenue from the sale of goods comprises of revenue earned from the provision of beverages and is recognised (net of rebates, returns, discounts and other allowances) at a point in time when the performance obligation is satisfied that is on delivery of goods to the customer.

Rendering of Services

Revenue from rendering services comprises revenue from gaming facilities together with other services to members and other patrons of the club and is recognised at a point in time when the services are provided.

Rent and License Fee Revenue

Rent and license fee revenue from operating leases is recognised on a straight-line basis over the term of the relevant lease.

Bankstown RSL Club Limited
Notes to the Financial Statements
For the Year Ended 31 December 2025

2 Expenses

| | 2025 \$ | 2024 \$ |
|---|------------|------------|
| Profit/(loss) before income tax includes the following specific expenses: | | |
| Finance costs | | |
| Bank fees | 175,724 | 134,210 |
| Bank interest | 578,277 | 731,795 |
| Interest other loans | - | 3,183 |
| Interest on lease liabilities | - | 124,711 |
| | <hr/> | <hr/> |
| Total finance costs | 754,001 | 993,899 |
| | <hr/> | <hr/> |
| Depreciation | | |
| Buildings | 1,626,074 | 1,656,662 |
| Plant and equipment | 1,350,621 | 751,150 |
| Right-of-use assets | 115,892 | 641,314 |
| | <hr/> | <hr/> |
| Total depreciation costs | 3,092,587 | 3,049,126 |
| | <hr/> | <hr/> |
| Defined contribution superannuation expense | 296,432 | 228,568 |
| | <hr/> | <hr/> |

Recognition and Measurement

Finance costs include interest, premiums relating to borrowings, amortisation of ancillary costs incurred in connection with arrangement of borrowings and lease finance charges.

Bankstown RSL Club Limited
Notes to the Financial Statements
For the Year Ended 31 December 2025

3 Income Tax

(a) Income Tax Expense

The Income Tax Assessment Act, 1997 (amended) provides that under the concept of mutuality clubs are only liable for income tax on income derived from non-members and from outside entities.

| | 2025 \$ | 2024 \$ |
|--|------------|------------|
| The amount set aside for income tax in the Statement of Comprehensive Income has been calculated as follows: | | |
| Proportion of income attributable to non-members | 144,585 | 116,909 |
| Add: Income assessable in full | 473,831 | 386,884 |
| | <hr/> | <hr/> |
| Less: Expenses deductible in full | 618,416 | 503,793 |
| Less: Prepayments | (618,416) | (495,055) |
| | - | (8,738) |
| | <hr/> | <hr/> |
| Net income subject to tax | - | - |
| | <hr/> | <hr/> |
| Current income tax applicable to above at rate of 25% (FY24: 25%) | - | - |
| Tax losses recognised | - | - |
| Tax losses not brought to account | - | - |
| | <hr/> | <hr/> |
| Income tax (benefit)/expense | - | - |
| | <hr/> | <hr/> |

(b) Deferred Tax Assets

The balance comprises temporary differences attributable to:

Amounts recognised in profit and loss

| | | |
|--|---------|---------|
| Employee provisions | 8,475 | 8,475 |
| Property, plant and equipment | (3,920) | (3,920) |
| Tax losses | 49,998 | 49,998 |
| | <hr/> | <hr/> |
| Deferred tax assets | 54,553 | 54,553 |
| | <hr/> | <hr/> |
| Movements | | |
| Opening balance | 54,553 | 54,553 |
| Credited/(Charged) to the Statement of Profit or Loss and Other Comprehensive Income | - | - |
| | <hr/> | <hr/> |
| Closing balance | 54,553 | 54,553 |
| | <hr/> | <hr/> |

Bankstown RSL Club Limited
Notes to the Financial Statements
For the Year Ended 31 December 2025

3 Income Tax (continued)

Recognition and Measurement

The income tax expense or benefit for the period is the tax payable on that period's taxable income based on the applicable income tax rate, adjusted by changes in deferred tax assets and liabilities attributable to temporary differences, unused tax losses and the adjustment recognised for prior periods, where applicable.

Deferred tax assets and liabilities are recognised for temporary differences at the tax rates expected to apply when the assets are recovered or liabilities settled, based on those tax rates that are enacted or substantively enacted.

Deferred tax assets are recognised for deductible temporary differences only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

The carrying amount of recognised and unrecognised deferred tax assets are reviewed each reporting date. Deferred tax assets recognised are reduced to the extent that it is no longer probable that future taxable profits will be available for the carrying amount to be recovered. Previously unrecognised deferred tax assets are recognised to the extent that it is probable that there are future taxable profits available to recover the asset.

Deferred tax assets and liabilities are offset only where there is a legally enforceable right to offset current tax assets against current tax liabilities and deferred tax assets against deferred tax liabilities; and they relate to the same taxable authority on either the same taxable entity or different taxable entity's which intend to settle the claim simultaneously.

Mutuality Principle

The company calculates its income in accordance with the mutuality principle which excludes from income, any amounts of subscriptions and contributions from members, and payments received from members for particular services provided by the club or association, e.g. poker machines, bar and dining room service in the case of social clubs. The Commissioner of Taxation accepts this method of calculating income as appropriate for recognised clubs and associations.

Amendments to the Income Tax Assessment Act 1997 ensure social clubs continue not to be taxed on receipts from contributions and payments received from members.

4 Cash and Cash Equivalents

| | 2025 \$ | 2024 \$ |
|---------------------------|------------|------------|
| Cash and cash equivalents | 3,429,616 | 2,023,535 |
| | 3,429,616 | 2,023,535 |

Recognition and Measurement

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Bankstown RSL Club Limited
Notes to the Financial Statements
For the Year Ended 31 December 2025

| 5 Land and Buildings | 2025 \$ | 2024 \$ |
|---|-------------|-------------|
| Freehold land and buildings - at cost | 53,802,865 | 55,428,939 |
| <hr/> | | |
| Movements in Carrying Amounts | | |
| Movements in the carrying amounts for freehold land and building between the beginning and the end of the current financial year are set out below: | | |
| Freehold land and buildings | | |
| Carrying amount at beginning of year | 55,428,939 | 57,085,601 |
| Depreciation expense | (1,626,074) | (1,656,662) |
| <hr/> | | |
| Carrying amount at end of year | 53,802,865 | 55,428,939 |
| <hr/> | | |

Valuation

An independent valuation of the company's land and buildings at 1 Meredith Street, Bankstown was carried out as at 21 March 2025 for financial reporting purposes. The valuation was undertaken on the basis of fair value in accordance with principles AASB 13 *Fair Value Measurement*, having regard to the current use of the property as a licensed registered club, and resulted in a fair value assessment of \$100,900,000.

As the land and buildings are recorded at cost, the valuation has not been brought to account. The Directors do not believe that there has been a material movement in the fair value of the land and buildings since the valuation date.

Bankstown RSL Club Limited
Notes to the Financial Statements
For the Year Ended 31 December 2025

6 Property, Plant and Equipment

| | 2025 \$ | 2024 \$ |
|--|-------------|-------------|
| Plant and equipment | | |
| <i>At cost</i> | 14,434,832 | 12,719,439 |
| <i>Accumulated depreciation</i> | (8,018,238) | (6,667,617) |
| Right-of-use assets | | |
| <i>At cost</i> | 632,825 | 632,825 |
| <i>Accumulated depreciation</i> | (632,825) | (516,933) |
| | <hr/> | <hr/> |
| Total plant and equipment net book value | 6,416,594 | 6,167,714 |
| | <hr/> | <hr/> |

Reconciliations

Movements in Carrying Amounts

Movements in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year are set out below:

Plant and Equipment

| | | |
|--------------------------------------|-------------|-----------|
| Carrying amount at beginning of year | 6,051,822 | 5,365,555 |
| Additions | 1,715,393 | 1,452,224 |
| Disposals | - | (14,807) |
| Depreciation expense | (1,350,621) | (751,150) |
| | <hr/> | <hr/> |
| Carrying amount at end of year | 6,416,594 | 6,051,822 |
| | <hr/> | <hr/> |
| Right-of-use assets | | |
| Carrying amount at beginning of year | 115,892 | 230,704 |
| Depreciation expense | (115,892) | (114,812) |
| | <hr/> | <hr/> |
| Carrying amount at end of year | - | 115,892 |
| | <hr/> | <hr/> |

Core Properties held by the Club

Bankstown
1 Meredith Street
Bankstown NSW 2200

Bankstown RSL Club Limited
Notes to the Financial Statements
For the Year Ended 31 December 2025

6 Property, Plant and Equipment (continued)

Recognition and Measurement

All property, plant and equipment is stated at historical cost less depreciation and accumulated impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the profit or loss during the financial period in which they are incurred.

The depreciable amount of all fixed assets including buildings, but excluding freehold land, is depreciated using the straight line/ diminishing value methods to allocate their cost or revalued amounts, net of their residual values, over their estimated useful lives, as follows:

| | |
|---------------------|------------|
| Buildings | 3-40 years |
| Plant and equipment | 3-15 years |
| Leased assets | 3-5 years |

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the profit or loss. When revalued assets are sold the amounts included in the revaluation reserve relating to those assets are transferred to retained earnings.

Right-of-use assets

A right-of-use asset is recognised at the commencement date of a lease. The right-of-use asset is measured at cost, which comprises the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date net of any lease incentives received, any initial direct costs incurred, and, except where included in the cost of inventories, an estimate of costs expected to be incurred for dismantling and removing the underlying asset, and restoring the site or asset.

Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is the shorter. Where the company expects to obtain ownership of the leased asset at the end of the lease term, the depreciation is over its estimated useful life. Right-of use assets are subject to impairment or adjusted for any remeasurement of lease liabilities.

The club has elected not to recognise a right-of-use asset and corresponding lease liability for short-term leases with terms of 12 months or less and leases of low-value assets. Lease payments on these assets are expensed to profit or loss as incurred.

Bankstown RSL Club Limited
Notes to the Financial Statements
For the Year Ended 31 December 2025

6 Property, Plant and Equipment (continued)

Right-of-use assets (continued)

Leased plant and equipment consists of the assets the club leases from various providers, the terms of which are disclosed below:

- Club audio visual and security lease - The effective date of the Club AV loan was 1 January 2019. The term of the lease was 6 years and expired in May 2025.

Significant judgements

(i) Impairment of Assets

Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Recoverable amount is the higher of an asset's fair value less costs to sell and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

(ii) Estimation of Useful Lives of Assets

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

| 7 Trade and Other Payables | 2025 \$ | 2024 \$ |
|-------------------------------------|------------|------------|
| Current | | |
| Trade payables | 449,329 | 1,516,778 |
| Other payables and accrued expenses | 752,544 | 544,720 |
| | 1,201,873 | 2,061,498 |
| | 1,201,873 | 2,061,498 |

Recognition and Measurement

These amounts represent liabilities for goods and services provided to the company prior to the end of the financial year which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

Bankstown RSL Club Limited
Notes to the Financial Statements
For the Year Ended 31 December 2025

8 Financial Liabilities

This note provides information about the contractual terms of the Company's interest-bearing loans and borrowings.

| | 2025 \$ | 2024 \$ |
|--|-------------------|-------------------|
| Current Liabilities | | |
| Commercial Bill Business Loan | 1,030,000 | 960,000 |
| | <u>1,030,000</u> | <u>960,000</u> |
| Non-Current Liabilities | | |
| Commercial Bill Business Loan | 9,245,500 | 10,275,500 |
| | <u>10,275,500</u> | <u>11,235,500</u> |
| Financing Facilities | | |
| The company has access to the following lines of credit: | | |
| <i>Total facilities available</i> | | |
| Commercial Bill Business Loan | <u>10,275,500</u> | <u>11,235,500</u> |
| <i>Facilities utilised at reporting date</i> | | |
| Commercial Bill Business Loan | <u>10,275,500</u> | <u>11,235,500</u> |
| <i>Facilities not utilised at reporting date</i> | | |
| Bank overdraft | - | - |
| Commercial Bill Business Loan | <u>-</u> | <u>-</u> |

Bankstown RSL Club Limited
Notes to the Financial Statements
For the Year Ended 31 December 2025

8 Financial Liabilities (continued)

Recognition and Measurement

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the Statement of Comprehensive Income over the period of borrowings using the effective interest method.

Borrowings are classified as current liabilities unless the company has an unconditional right to defer settlement of the liability for at least 12 months after the Statement of Financial Position date.

Financing Arrangements

Commercial bill business loan

The commercial bill business loan is denominated in Australian dollars. The loan now carries an updated interest rate of 6.354% per annum. The loan matures on 14 May 2029.

Security

The bank facilities are secured by a registered first mortgage over certain properties of the company and a fixed and floating charge over all existing and future assets and undertakings of the company.

Covenants

All financial covenants are tested internally on a rolling monthly basis as part of the monthly financial reporting process. This process includes reviewing forward-looking compliance as part of the updates to the company forecast. As at 31 December 2025, all required actual and forward-looking covenants are in compliance and any facilities with an end date greater than 12 months from the balance date have been classified as non-current debt.

Lenders of the loan with financial covenants have the right to demand immediate repayment of the loans in the event that such covenants are breached. The company is not aware of any facts or circumstances that indicate that it may have difficulty complying with the covenants within 12 months of the reporting period.

Bankstown RSL Club Limited
Notes to the Financial Statements
For the Year Ended 31 December 2025

| | 2025 \$ | 2024 \$ |
|---|----------------|----------------|
| 9 Employee Benefits | | |
| Current | 549,142 | 432,935 |
| Non-current | 375,200 | 341,150 |
| Aggregate liability for employee benefits including on-costs | 924,342 | 774,085 |

Recognition and Measurement

Wages and Salaries and Annual Leave

Liabilities for wages and salaries, including non-monetary benefits and annual leave expected to be settled within 12 months of the reporting date are recognised in other payables with respect to employees' services up to the reporting date and are measured at the amounts expected to be paid when the liabilities are settled.

Long Service Leave

The provision for employee benefits relating to long service leave represents the present value of the estimated future cash outflows to be made resulting from employees' services provided to reporting date.

The provision is calculated using expected future increases in wage and salary rates including related on-costs and expected settlement dates based on turnover history and is discounted using the market yields on national government bonds at reporting date which most closely match the terms of maturity with the expected timing of cash flows. The unwinding of the discount is treated as long service leave expense.

Superannuation Plan

The company contributes to several defined contribution superannuation plans. Contributions are recognised as an expense as they are made. The company has no legal or constructive obligation to fund any deficit.

The company is under a legal obligation to contribute 12% (2024: 11.5%) of each employee's base salary to a superannuation fund.

Significant judgements: Long service liability

The liability for long service leave is recognised and measured at the present value of the estimated future cash flows to be made in respect to all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

Bankstown RSL Club Limited
Notes to the Financial Statements
For the Year Ended 31 December 2025

10 Key Management Personnel Details

(a) Directors

The following persons were non-executive directors of the company during the financial year:

A P Stewart
J R Player
E A Garland
Q Nguyen
K Menzies
N Chidiac
M F Alam - Appointed March 2025
B I Pawley - resigned March 2025

(b) Other Key Management Personnel

The following persons also had authority and responsibility for planning, directing and controlling the activities of the company, directly or indirectly during the financial year:

| Name | Position |
|--------------|-------------------------|
| S Dickson | Chief Executive Officer |
| K Hodge | Chief Operating Officer |
| S Costantini | Gaming Manager |

(c) Key Management Personnel Compensation

| | 2025 \$ | 2024 \$ |
|--|------------|------------|
| Benefits and payments made to the Directors and Other Key Management Personnel | 857,048 | 684,371 |

11 Related Parties

Key Management Personnel

Disclosures relating to key management personnel are set out in Note 10.

Transactions with Related Parties

From time to time, directors of the company, or their director-related entities, may purchase goods from the company. These purchases are on the same terms and conditions as those entered into by other company employees or customers and are trivial or domestic in nature.

Apart from the details disclosed in this note, no director has entered into a material contract with the company since the end of the previous financial year and there were no material contracts involving directors' interests existing at year end.

Bankstown RSL Club Limited
Notes to the Financial Statements
For the Year Ended 31 December 2025

12 Company Details

The Club is incorporated and domiciled in Australia as a company limited by guarantee. At 31 December 2025 there were 50,679 members.

In accordance with the Constitution of the company, every member of the company undertakes to contribute an amount limited to \$5 per member in the event of the winding up of the company during the time that he/she is a member or within one year thereafter.

The registered office of the company is 1 Meredith Street, Bankstown NSW 2200.

13 Events Subsequent to Reporting Date

No matter or circumstance has arisen since 31 December 2025 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

14 Auditors' Remuneration

During the financial year the following fees were paid or payable for services provided by BDO, the auditor of the company:

| | 2025 \$ | 2024 \$ |
|-----------------------------------|------------|------------|
| Audit services | | |
| Audit of the financial statements | 53,000 | 49,000 |
| Non-audit services | | |
| Financial statement preparation | 4,000 | 4,000 |
| Tax compliance services | 11,175 | 8,925 |
| Other | 43,900 | 38,553 |
| | 112,075 | 100,478 |

Bankstown RSL Club Limited
Consolidated Entity Disclosure Statement
As at 31 December 2025

Bankstown RSL Club Limited has no controlled entities and, therefore, is not required by the Australian Accounting Standards to prepare consolidated financial statements.

As a result, section 295(3A)(a) of the Corporations Act 2001 does not apply to the entity.